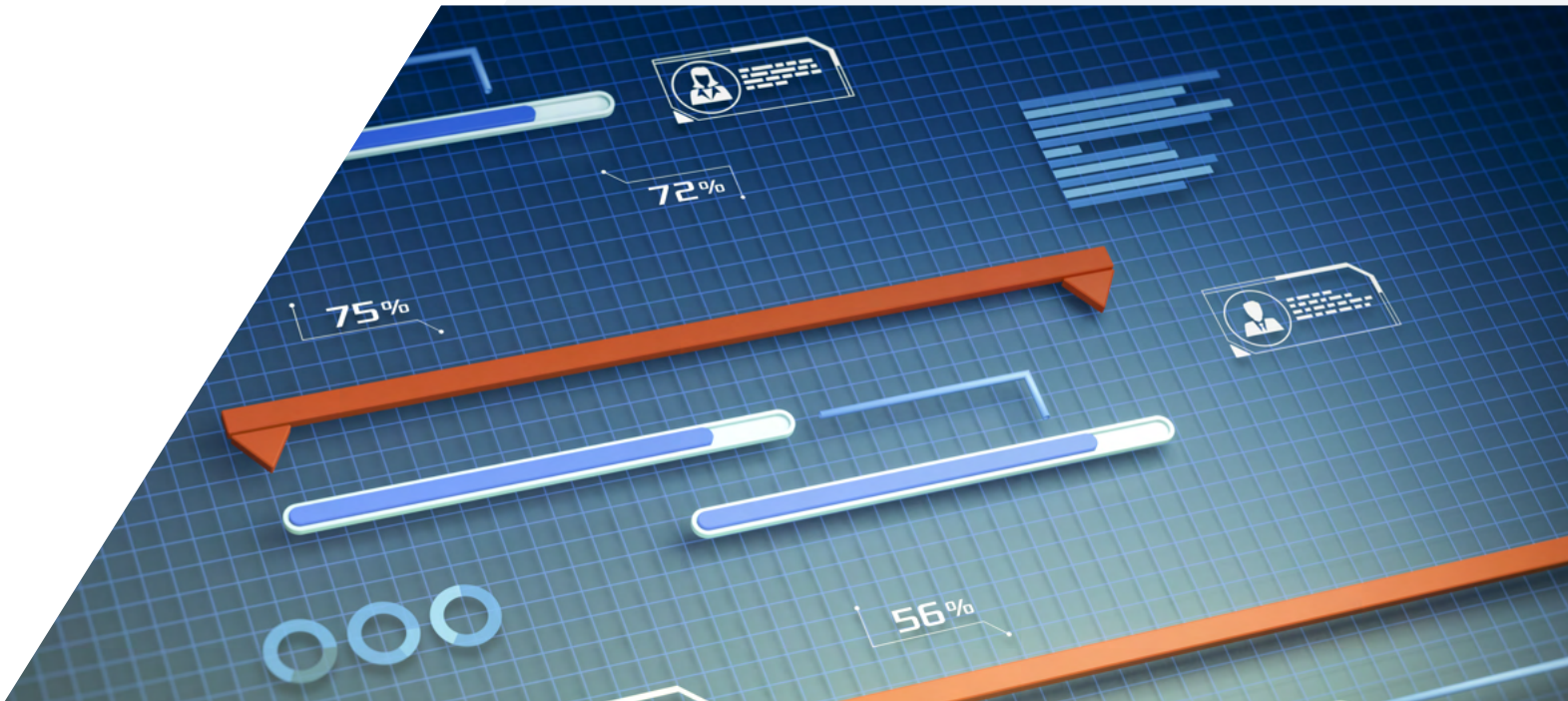


CUSTOM PMO DESIGN & IMPLEMENTATION



Challenge

- A Top 25 pharmaceutical company approached us with a common problem - one we have seen throughout the industry for years.
- The projects in their portfolio were vast in number and resources were greatly over-committed. Management lacked transparency, as no one role had insight into all of the projects in the portfolio.
- Additionally, the client's approaches to project management varied across each project and were dependent on the individual project managers. The lead-time to starting a project was long, and trending longer.
- Everyone was busy and no one had time to do anything about these issues. That's where the ProPharma Group team jumped in to help.



Solution

We used our expertise in three core capability areas to provide:

- Customized Project Management Office Design and Implementation based on their needs and organizational maturity
- Fit-for-purpose standardized project management processes, measures, quality controls, and tools
- Lean and transparent project portfolio governance for Senior Management



Results

- We quickly developed a project management structure that would provide visibility and oversight to the entire portfolio for optimized project selection and resource management.
- Our team inventoried the client's existing PM processes, measures, quality controls and tools to identify a common set of standard PM practices. Using these standard PM practices, our client can now quickly initiate and deliver successful projects.
- We implemented a transparent and lean project portfolio governance infrastructure where decision-making aligned with strategic goals. Project status is now reported to key decision-makers, ensuring the successful delivery of the right results.